

Gerald D. Hines

September 3, 2008

To Whom It May Concern:

Hines

We have commissioned projects to M+A in three European cities (Barcelona, Milan and Moscow) with a great deal of success in the process of design. When we collaborate on a project with Muñoz+Albin, we know that our architectural objectives will be accomplished, not only through their unique and creative talent for design, but also because of their ability to work with people at all levels of a critical project and their understanding of the demands of an ever-changing international market. M + A's contributions have added value to our many and varied projects and we look forward to expanding our collaborative portfolio with them.

Sincerely,



Gerald D. Hines